Dear COTS Friends and Supporters,

Over the last year, COTS has made vast improvements to its programs, improved morale for its workforce, and grown to serve more vulnerable community members than ever before. As the world breaks from the grip of the COVID-19 pandemic, COTS is poised to continue its growth trajectory and continue as a celebrated provider in Sonoma County.

FY22 brought important changes for the Mary Isaak Center—changes that have proven to provide better outcomes for those we serve. In late FY22, COTS began to focus its energy on transforming our programs into housing-focused programs—resulting in more clients locating and securing affordable permanent housing. Through the integration of evidence-based case management practices and the addition of several supportive positions, COTS was able to reconstruct its programs to best meet the individual needs of every unique client. This transformation is ongoing into FY23, and we look forward to providing an update next year.

FY22 was also a time for planning leadership transitions for COTS. In 2022, Chuck Fernandez announced his upcoming retirement after many wonderful years serving COTS and the larger community. Chuck left a legacy of compassion and love—ensuring COTS was ready for its next chapter.

As we look forward in 2023, COTS will celebrate its 35th anniversary in service to the community. We have planned expansions, new summer client activities, program updates, and a lot of workforce growth—these renewed strategies and priorities will ensure COTS remains a pillar in the Sonoma County community for the next 35 years.

I am humbled to lead such an incredible organization and honored to work alongside some of the most incredible people I have ever met. We are all looking forward to many years of service to this wonderful community we call home.

Yours sincerely,

Chris Cabral, CEO

a note from chris

2021-22 board of directors

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Wendi Thomas, Vice President
John Baxter, Treasurer
Andrea Pfeiffer, Secretary
Safi Ahmed

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Stefanie Giani
Erin Hawkins
Camille Kazarian
Mark Krug
Ben Leroi

Marie McCusker
Karen Nelson
Curt Peters
Chris Ranney
Thais Rains
Mike Resch

Troy Sanderson
Susan Standen
Samantha Yee
audited financials

revenue: $6,896,161

- In-Kind Contributions: $1,492,647
  - In-kind donations refer to donated items including food, toiletries, etc.
- Grants: $2,913,764
- Rental Income: $481,243
- Donations: $1,780,615
- Contract Revenue: $91,756
- Other: $136,136

expenses: $6,916,835

- Fundraising: $541,668
- Program Expenses: $5,564,582
- Management & General: $810,585
That stepping stone that COTS gave us was really, really great, and everything is for the better for it. We finally got ourselves to a point where we can build from, so it’s just up from here.”

—COTS Client
Brandy

COTS endeavors to serve everyone who comes to us with a housing crisis—and to do so quickly, expertly, and compassionately.

In our fiscal year 2021-22, we served 1,012 people through our programs, including 501 people through our emergency shelter programs and 233 through our street outreach programs.

In 2021-22, with your generous support, COTS served:

501 people through our emergency shelter programs
233 people through our outreach programs
30 veterans across all our programs
86 children across all our programs
Resulting in
262 people permanently housed
1,012 people served across all our programs
74,529 meals served
For more than thirty years, Committee on the Shelterless (COTS) has helped people transition from homelessness to permanent housing with dignity, inclusivity and compassion. The COTS Legacy Society honors those who have chosen to make an enduring investment in COTS’ mission through their estate plans. Their bequest, trust, gift of life insurance or other vehicle ensures that we will be there to help our neighbors in need for generations to come.

If you have included COTS in your estate plans and do not see your name listed below, please let us know by reaching out to Erin Krueger, Director of Development, at ekrueger@cots.org.

Chris and Lori Baker  
Father Michael Culligan  
Carol and Andy Eber  
Marie Fletcher  
Bill Gabbert  
Connie and Bill Hammerman  
Judith Helman  
Marsha Harris  
Anne Isaak  
Mike and Karen Kasper

Alena and Terry Kosewicz  
Sara and Ron Malone  
Melissa and James March  
Jean and Ray Noll  
Glenna and John Records  
Janet and Jay Silverberg  
Polly and Matthew Stone  
John Sheehy and Laurie Szujewska  
Nancy Wilson

**donor spotlight: chris baker**

Chris Baker and his wife Lori have lived in Petaluma for over 35 years, and they have been involved in several charitable organizations, but COTS is especially important to Chris.

Chris’ brother suffered from mental illness and addiction that resulted in homelessness and, eventually, a stay at COTS. “Within a couple of days [at COTS], he was almost back to his normal personality,” said Chris. Chris credits COTS, their programs, and its case managers for making a real difference in his brother’s life. “He wouldn’t be alive if it wasn’t for COTS.”

When it came time to plan their estate, Chris and Lori partnered with the Community Foundation of Sonoma County. “COTS has a program that works,” said Chris.

He hopes that through legacy giving, COTS can broaden and deepen its services. Thank you, Chris and Lori, for making a commitment to our work through your estate plan.

If you are interested in learning about leaving your own legacy, please contact Erin Krueger, Director of Development, at ekrueger@cots.org or 707-765-6530 ext. 126.
The COTS Monthly Giving Society is a group of monthly givers determined to answer the call of our Founders, Mary Isaak and Laure Reichek, whose commitment to addressing the homelessness crisis in Petaluma led them to start COTS back in 1988. Monthly gifts go farther than a one-time donation and help COTS budget for the year ahead. But more than that, they represent a drive to be a part of the solution at a time when homelessness seems entrenched and our world is in desperate need of change. COTS Monthly Giving Society brings together those who are most committed to being that change in our community.

Abhijeet Dubhashi
Alex Eastman
Alice and Donald Forsyth
Alyson Butler and Robert Brundage
Andrew Bailey and Virginia Less
Angelina Garcia
Ann Edminster
Ann Greenwood
Annie Nicol
Barton and Kirsten Smith
Ben Choate
Bernard Gregoris
Brian Adam
Brian Beggs
Brian J Gilmore
Burjor and Corry Dastur
Caitlin Spirlock
Cara Zichelli
Carl Carter
Carol and Jeff England
Carol and William Spita
Carol Jorgeson
Carol Latvala
Caroline and Brian Crawford
Casey Clement
Charlene Marie and Dan Lyke
Cheryl Cherney
Chris Washowich
Christine and Steven Tuscher
Christine Lorenz
Clarice Stasz
Colleen Smith
Creighton Bell
Cynthia Carr
Cynthia McReynolds
Cynthia Santos
Dan and Doris Widger
David and Janet Watts
David and Victoria Spinner
David Coffaro
Deanne and Chuck Cadman
Dennis Dunkelberger
Derek and Ann Lee
Diana Spaulding and David Dodd
Donald Iddins
Doreen and David Coe
Doris Vota
Edna Facio
Edward E Vail
Eileen Haflich
Eileen Morris
Elizabeth and Chuck Wade
Elizabeth and Stephen Mori
Elizabeth Gregg and Kris Janik
Ellen and Andrew Hathaway
Ellen Reinholt
Ellie O’Connor
Emily Betts
Enas and Hannah Wilson
Erin Burkett

Ethical Clothing
Farida Fox
Fr Michael Culligan
Fred Morris
George Faithful III
Glenn Tucker and Natasha Raymond
Henry White and Diane Bedecarre
Israel Chideya
Jackie Sorich
James and Joan Walsh
James Daubs
Jane Person
Janet and Todd Gracyk
Janet Powers-Wolfe and Gene Powers
Jeff Pintar and Sue Bates-Pintar
Jennifer and Menahem Anderman
Jerry Bas and Jaana Nieuwboer
Jill Silverman and Martin Graff
Jim Lee
Jim Schnetzer
Jo-Ann and Lawrence Dito
JoAnne and Phil Boyle
JoAnne Black
Joe Gracyk
John Brayton and Melanie Hildebrand
John Cinnamon and Sue Makovkin
John Haig
John Tarvin
Julie Clark and Malgorzata Garlicka
Justin Weiner and Jamieson Bunn
Growing up in Goa, India, giving back to your community was a value instilled in Abhi at a young age.

That mindset of serving your community didn’t change when he moved to the United States for grad school. After a brief stint in Dallas, Abhi looked to make a career move with a company improving the lives of others. That led him to his current role in Research and Development at Medtronic here in Sonoma County.

During the pandemic, Abhi was moved to support COTS because of the great need in the North Bay for housing. “I remember being really hit deep inside within me, by the situation of lack of homes or seeing people who didn’t have a home to go to….I heard about COTS. And I had heard about your founders, Laure and Mary, and I was inspired by their vision. I thought, ‘Okay, if I can’t directly do any volunteer work, at least what I can do is make a small donation.’”

After that first donation as he learned more about COTS’ work, he joined the Monthly Giving Society. His employer also matches his monthly donations, making his gifts go even further.

We are grateful for monthly supporters like Abhi who are committed to making their community a better place.

To join the Monthly Giving Society, visit cots.org or contact Erin Krueger, Director of Development, at ekrueger@cats.org or 707-765-6530 ext. 126
A gift to COTS is an investment in real peoples’ lives, in real time.

Your support helps us break down the barriers to housing quickly, expertly and compassionately – by providing direct relief to our clients in the form of rental assistance, transportation to and from job interviews, moving expenses and more. Gifts also allow our staff to meet a range of client needs with individually tailored programs and services that adapt to the complex realities of homelessness.

By making COTS a part of your family’s giving plan, you ensure that our services and programs are available to our community whenever need is felt.

COTS is honored to acknowledge the following donors whose support helped sustain our programs from July 1, 2021 to June 30, 2022.

### $25,000+

<table>
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<tr>
<th>Anonymous (2)</th>
<th>Jonas Family Foundation</th>
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<tr>
<td>Joyce Bascacci</td>
<td>Fatima Lassar</td>
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<td>George H. Sandy Foundation</td>
<td>Mary Levins</td>
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<tr>
<td>Theresa and Michael Haire</td>
<td>Providence/St. Joseph Health</td>
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<td>Harold and Dorothy Madson Foundation</td>
<td>Vic and Karen Trione</td>
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<td>Julia L. Grant Fund</td>
<td>Laura &amp; Michael Wagner Fund</td>
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### $10,000-$24,999

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<th>Anonymous (4)</th>
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<tr>
<td>The Angel Fund</td>
<td>Gene &amp; Suzanne Valla</td>
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<tr>
<td>Bear Gulch Foundation</td>
<td>Graton Resort &amp; Casino</td>
</tr>
<tr>
<td>Bergin Screen Printing and Etching (Glass Impressions)</td>
<td>Harrison Mecham Relief Fund</td>
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<tr>
<td>Julia Clark and Malgorzata Garlicka</td>
<td>Daniel and Sarah Hudspeth</td>
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<td>Sue Conley and Nan Haynes Family Fund</td>
<td>Lynn and Gary Imm</td>
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<td>Cosper Family Fund</td>
<td>Tom Isaak</td>
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<tr>
<td>Elaine-Maryse Solari Charitable Fund</td>
<td>Jane and Jon Jernigan</td>
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<td>Exchange Bank</td>
<td>Keysight Technologies</td>
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<tr>
<td>Franklin P. and Arthur W. Perdue</td>
<td>Linda King and Robert King Charitable Fund</td>
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<td>Alena and Terry Kosewic</td>
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<td>Jeanne Laskin</td>
<td>Suzanne Miller</td>
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<td>Leslie and Mike Murphy</td>
<td>Odyssey Group Foundation</td>
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<td>Redwood Credit Union</td>
<td>RHE Charitable Foundation</td>
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<td>Roper Fund</td>
<td>Sonoma County Vintners Foundation</td>
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<tr>
<td>(Sonoma Wine Country Weekend)</td>
<td>Polly and Matthew Stone</td>
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<td>Gene &amp; Suzanne Valla</td>
<td>W. Bradley Electric, Inc.</td>
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## $5,000-$9,999

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## $2,500-$4,999

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## $1,000-$2,499

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Bob Williams and Doug Cisney
Enas H and Hannah Wilson
Regina Wilson-Seppa and Donald Seppa
Alberta Winterboer
Beth Wissing-Healy and Mike Healy
Joanne Wolfson
Kerstin Wyatt
Cathryn Yang
Nancy Zanolini
Cara Zichelli
Nicole Zimmerman
The Annual Report includes gifts received between July 1, 2021 and June 30, 2022. In preparing this report, every effort was made to ensure all information is accurate. If there is an error, please contact Erin Krueger, Director of Development, at ekrueger@dots.org.

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